



## **MUNICIPALITY OF CROWSNEST PASS**

### **AGENDA**

#### **Special Budget Meeting**

**Municipal Office – Council Chambers**

**8502 19 Avenue, Coleman, Alberta**

**Thursday, August 18, 2022 at 11:00 am**

**(Budget Packages can be viewed at**

**<https://www.crowsnestpass.com/municipalgovernment/council/meeting-packages-minutes>**

---

#### **1. CALL TO ORDER**

#### **2. ADOPTION OF AGENDA**

#### **3. 2023 COUNCIL INITIATIVES**

#### **4. ADJOURN**

Next Budget Deliberation Meeting September 15, 2022, at 9 am at the Municipal Office –

Council Chambers

- 2023 Budget Department Initiatives

## 2023 Budget Council Initiative Requests

Initiative	Initiative Name	Amount
CI-1-2023	Gazebo Park Beautification	\$50 to 100 thousand dollars
CI-2-2023	Community Electronic signage	less than \$100,000
CI-3-2023	Water feature in from of Municipal Office	\$25,000.00
CI-4-2023	Beautification	
CI-5-2023	Gazebo Park expansion	
CI-6-2023	Dust suppression	\$10,000.00
CI-7-2023	Bylaw enforcement	\$90,000.00
CI-8-2023	New Development position	\$90,000.00
CI-9-2023	Multi Use Facility	\$3.8 million Reserves + 5 million borrowing/grants
CI-10-2023	Municipal Office Building	\$1000000 per year for 5 years
CI-11-2023	Close the Frank Road to all motorized vehicles	
CI-12-2023	Annexation	
CI-13-2023	Completion of a walking path between Bellevue and Frank	
CI-14-2023	Bellevue Water Park	\$350,000.00
CI-15-2023	Climate Action/Energy efficiency	
CI-16-2023	Public Washroom/Coleman walking trail	
CI-17-2023	Marketer/Event Coordinator	
CI-18-2023	Road Repairs	
CI-19-2023	Economic Development Driver	
CI-20-2023	Housing Strategy	
CI-21-2023	Walking Trails	
CI-22-2023	Beautification	
CI-23-2023	Man Van	\$5,000.00
CI-24-2023	Gazebo Park	
CI-25-2023	Noxious Weeds	
CI-26-2023	Spring community barbecue	
CI-27-2023	2 new sani dumps	
CI-28-2023	Bellevue/Hillcrest Ball Diamonds	\$1,000,000.00
CI-29-2023	Support for Attainable Housing	\$1,500,000.00
CI-30-2023	Economic Development Plan	\$100,000.00
CI-31-2023	Gazebo Park	\$1,500,000.00

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-1-2023 Gazebo Park Beautification
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$50 to 100 thousand dollars		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
If the land in Blairmore is acquired (Gazebo) I would like to discuss doing some work there.
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>Beautification</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>
<b>Performance Measurement and Reporting</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-2-2023 Community Electronic signage
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	less than \$100K		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Electronic sign in front of the main Office
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>● Business retention and attraction</li> <li>● Tourism</li> <li>● Safe Community (fire, emergency response, weed removal)</li> <li>● Services for Seniors</li> <li>● Family and Community Support Services</li> <li>● Active Living (recreational program offerings, trail system)</li> <li>● Transparency and communication</li> <li>● Community Engagement</li> <li>● Arts and Culture</li> <li>● Beautification</li> </ul>
<b>Background:</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-3-2023 Water feature in front of Municipal Office
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$25K		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Community beautification
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Tourism</li> <li>• Arts and Culture</li> <li>• Beautification</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>
<b>Performance Measurement and Reporting</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-4-2023 Beautification
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Additional flower baskets
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Business retention and attraction</li> <li>• Tourism</li> <li>• Arts and Culture</li> <li>• Beautification</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>
<b>Performance Measurement and Reporting</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-5-2023 Gazebo Park expansion
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
beautify Gazebo Park and add year round washroom facilities
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>● Infrastructure (roads, sidewalks, water, sewer)</li> <li>● Business retention and attraction</li> <li>● Tourism</li> <li>● Services for Seniors</li> <li>● Community Engagement</li> <li>● Arts and Culture</li> <li>● Community and population growth</li> <li>● Beautification</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-6-2023 Dust suppression
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$10K		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
increase out dust suppression budget to address Adanac and other highly treaveled areas
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Infrastructure (roads, sidewalks, water, sewer)</li> <li>• Business retention and attraction</li> <li>• Tourism</li> <li>• Quiet Neighbourhoods (property standards, bylaw enforcement)</li> <li>• Community and population growth</li> <li>• Beautification</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>
<b>Performance Measurement and Reporting</b>



## 2023 Council Initiatives

<b>Initiative Name</b>	CI-7-2023 Bylaw enforcement
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$90K		
<b>FTE</b>	1		
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Add a Bylaw enforcement position to deal with only enforcement and tourist homes
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Business retention and attraction</li> <li>• Tourism</li> <li>• Safe Community (fire, emergency response, weed removal)</li> <li>• Quiet Neighbourhoods (property standards, bylaw enforcement)</li> <li>• Transparency and communication</li> <li>• Community Engagement</li> <li>• Community and population growth</li> <li>• Beautification</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-8-2023 New Development position
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$90K		
<b>FTE</b>	1		
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Add another Development position to increase efficiencies
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Business retention and attraction</li> <li>• Tourism</li> <li>• Quiet Neighbourhoods (property standards, bylaw enforcement)</li> <li>• Community and population growth</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>
<b>Performance Measurement and Reporting</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-9-2023 Multi Use Facility
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$3.8 million in new facility reserve 5 million borrowing or any grants that could be accessed		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Facility that would house gymnastics, climbing wall, indoor soccer, meeting rooms
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Business retention and attraction</li> <li>• Tourism</li> <li>• Community and population growth</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-10-2023 Municipal Office Building
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$1000000 per year for 5 years		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Devise a 5 year plan towards building new municipal offices such as acquiring land, and seeking proposals for engineering and construction with an eye toward having all municipal staff and services under one roof.
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Infrastructure (roads, sidewalks, water, sewer)</li> <li>• Community and population growth</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>
<b>Performance Measurement and Reporting</b>

## 2022 Council Initiatives

<b>Initiative Name</b>	CI-11-2022 Close the Frank Road to all motorized vehicles except emergency traffic. Foot traffic and bicycles would be allowed. Locked gate.
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Expenditure Increase</b>	\$		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Two new locked swing gates located one at Frank Industrial Park and the other just past the Hillcrest gymkana grounds with signage indicating road closed to motorized traffic.
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Tourism</li> <li>• Safe Community (fire, emergency response, weed removal)</li> <li>• Active Living (recreational program offerings, trail system)</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>
<b>Performance Measurement and Reporting</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-12-2023 Annexation
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Look toward annexing land (Crown, MD of Pincher Creek, MD Ranchlands) or the purchase of land from Benga mining in order to expand the foot print of the Crowsnest Pass and to implement more control over land useage.
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Business retention and attraction</li> <li>• Tourism</li> <li>• Quiet Neighbourhoods (property standards, bylaw enforcement)</li> <li>• Active Living (recreational program offerings, trail system)</li> <li>• Community and population growth</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-13-2023 Completion of a walking path between Bellevue and Frank
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
possibly paved, gravel would be fine, but a way to keep bicycles and walkers off of the highway
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Infrastructure (roads, sidewalks, water, sewer)</li> <li>• Tourism</li> <li>• Active Living (recreational program offerings, trail system)</li> <li>• Beautification</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>
<b>Performance Measurement and Reporting</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-14-2023 Bellevue Water Park
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$350,000		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Consider developing a water park for the families at the east end of the Crowsnest Pass.
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Infrastructure (roads, sidewalks, water, sewer)</li> <li>• Active Living (recreational program offerings, trail system)</li> <li>• Community and population growth</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>
<b>Performance Measurement and Reporting</b>



## 2023 Council Initiatives

<b>Initiative Name</b>	CI-15-2023 Climate Action/Energy efficiency
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$TBA		
<b>FTE</b>	1		
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Pincher hired a person to look at energy initiatives (80% funded by province on a 1 year contract) already identified a number of projects that increase energy efficiency and have less than a two year payback.
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>Infrastructure (roads, sidewalks, water, sewer)</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>
<b>Performance Measurement and Reporting</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-16-2023 Public Washroom/Coleman walking trail
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$TBA		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Council has previously discussed this location. This area needs to be a priority before any additional area's are approved.
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Infrastructure (roads, sidewalks, water, sewer)</li> <li>• Tourism</li> <li>• Active Living (recreational program offerings, trail system)</li> <li>• Community Engagement</li> <li>• Community and population growth</li> <li>• Beautification</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-17-2023 Marketer/Event Coordinator
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$TBA		
<b>FTE</b>	1		
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Market the community, Assist non profit groups to host events, for a fee provide assistance to for profit based groups to market and host events.
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Tourism</li> <li>• Active Living (recreational program offerings, trail system)</li> <li>• Community Engagement</li> <li>• Arts and Culture</li> <li>• Community and population growth</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>
<b>Performance Measurement and Reporting</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-18-2023 Road Repairs
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$TBA		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Additional funding for road repairs, instead of refilling the same pot holes year after year.
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Infrastructure (roads, sidewalks, water, sewer)</li> <li>• Tourism</li> <li>• Safe Community (fire, emergency response, weed removal)</li> <li>• Community and population growth</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>
<b>Performance Measurement and Reporting</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-19-2023 Economic Development Driver
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Tax Incentives policy used as a tool for economic growth. A policy that's simple clear and encourages quick growth. (Five year tax holiday for any commercial growth completed within two years)
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Business retention and attraction</li> <li>• Tourism</li> <li>• Community and population growth</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>
<b>Performance Measurement and Reporting</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-20-2022 Housing Strategy
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$TBA		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Develop a plan for promoting and taking advantage of housing opportunities. All of our neighbors in the Elk Valley have a housing committee, Teck is involved with all of them. We need to work on affordable housing, there is also a tremendous need for accommodation for people that only stay in the area for their four work days.
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Business retention and attraction</li> <li>• Family and Community Support Services</li> <li>• Community Engagement</li> <li>• Community and population growth</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-21-2023 Walking Trails
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Continue to enhance and maintain our walking trails. Look for opportunities for additional growth. Can we tie into parks, facilities, down towns etc?
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Infrastructure (roads, sidewalks, water, sewer)</li> <li>• Business retention and attraction</li> <li>• Tourism</li> <li>• Active Living (recreational program offerings, trail system)</li> <li>• Community Engagement</li> <li>• Community and population growth</li> <li>• Beautification</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-22-2023 Beautification
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Continue with more planters, picnic tables in front of the office are well used.
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Business retention and attraction</li> <li>• Tourism</li> <li>• Active Living (recreational program offerings, trail system)</li> <li>• Community Engagement</li> <li>• Community and population growth</li> <li>• Beautification</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>
<b>Performance Measurement and Reporting</b>



## 2023 Council Initiatives

<b>Initiative Name</b>	CI-23-2023 Man Van
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	Approx \$5000		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
We are Canada's first and only mobile men's health clinic, offering free PSA (Prostate Specific Antigen) blood testing for men aged 40-80 throughout Calgary and rural southern Alberta. One in nine men in Canada will be affected by prostate cancer. When detected early it is very treatable. A PSA blood test from your family doctor or a quick trip to the MAN VAN can aid in early detection. Service is not offered in this form by AHS and is not eligible under FCSS
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Safe Community (fire, emergency response, weed removal)</li> <li>• Services for Seniors</li> <li>• Community Engagement</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-24-2023 Gazebo Park
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$TBA		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
When the park is acquired turn this area into a central hub for families in Blairmore
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Business retention and attraction</li> <li>• Tourism</li> <li>• Active Living (recreational program offerings, trail system)</li> <li>• Community Engagement</li> <li>• Arts and Culture</li> <li>• Community and population growth</li> <li>• Beautification</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-25-2023 Noxious Weeds
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$TBA		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
The municipality has an abundance of noxious weeds. Can the municipality enhance our program in cooperation with private land owners?
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Tourism</li> <li>• Safe Community (fire, emergency response, weed removal)</li> <li>• Active Living (recreational program offerings, trail system)</li> <li>• Community Engagement</li> <li>• Beautification</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>
<b>Performance Measurement and Reporting</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-26-2023 Spring community barbecue
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$TBA		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
The fall community barbecue was a tremendous success involved a lot of people in our community who don't normally come out for an event. Can we duplicate this in the spring?
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Business retention and attraction</li> <li>• Tourism</li> <li>• Family and Community Support Services</li> <li>• Community Engagement</li> <li>• Arts and Culture</li> <li>• Beautification</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-27-2023 2 New Sani Dumps
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
As recreation traffic increases in our community, it becomes increasingly important to provide services to prevent unauthorized dumping of sewage. I am submitting this request to consider the installation of at least one and possibly two sani dumps. I suggest that one space may be located at the base of the Kananaskis road.
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Infrastructure (roads, sidewalks, water, sewer)</li> <li>• Tourism</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>
<b>Performance Measurement and Reporting</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-28-2023 Bellevue/Hillcrest Ball Diamonds
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$1,000,000		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
I would like to see us finish the complex complete with an outdoor amphitheater. It's part of our tourism/economic driver.
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Tourism</li> <li>• Active Living (recreational program offerings, trail system)</li> <li>• Community Engagement</li> <li>• Arts and Culture</li> <li>• Community and population growth</li> <li>• Beautification</li> </ul>
<b>Background:</b>
<b>Proposed Implementation Strategy</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-29-2023 Support for Attainable Housing
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$1,500,000		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
Other than selling land to developers on the condition that a portion of the project be attainable housing, how can we better support creating attainable (partnerships, investment, priority in development reviews, tax breaks). Partnership with the province.
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Infrastructure (roads, sidewalks, water, sewer)</li> <li>• Business retention and attraction</li> <li>• Safe Community (fire, emergency response, weed removal)</li> <li>• Quiet Neighbourhoods (property standards, bylaw enforcement)</li> <li>• Services for Seniors</li> <li>• Family and Community Support Services</li> <li>• Community and population growth</li> <li>• Beautification</li> </ul>
<b>Background:</b>

## 2023 Council Initiatives

<b>Initiative Name</b>	CI-30-2023 Economic Development Plan
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$100,000		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
How do we execute the new strategic plan? We need the next level of planning to come up with the how to implement the plan.
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Infrastructure (roads, sidewalks, water, sewer)</li> <li>• Business retention and attraction</li> <li>• Tourism</li> <li>• Safe Community (fire, emergency response, weed removal)</li> <li>• Quiet Neighbourhoods (property standards, bylaw enforcement)</li> <li>• Services for Seniors</li> <li>• Family and Community Support Services</li> <li>• Active Living (recreational program offerings, trail system)</li> <li>• Transparency and communication</li> <li>• Community Engagement</li> <li>• Arts and Culture</li> <li>• Community and population growth</li> <li>• Beautification</li> </ul>



## 2023 Council Initiatives

<b>Initiative Name</b>	CI-31-2023 Gazebo Park
<b>Department</b>	
<b>Council Decision</b>	
<b>Assigned To</b>	

<b>Financial Impact</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Expenditure Increase</b>	\$1,500,000		
<b>FTE</b>			
<b>Funding (Savings)</b>			
<b>One-Time Allocation</b>			

<b>Initiative Objective:</b>
We need to acquire the space and turn it in a multi use green space (concerts, seating, farmers markets) a beautiful community space for congregation. Shade, trees, seating areas.
<b>Which Strategic Goal is this initiative aligned with:</b>
<ul style="list-style-type: none"> <li>• Infrastructure (roads, sidewalks, water, sewer)</li> <li>• Business retention and attraction</li> <li>• Tourism</li> <li>• Safe Community (fire, emergency response, weed removal)</li> <li>• Services for Seniors</li> <li>• Family and Community Support Services</li> <li>• Community Engagement</li> <li>• Community and population growth</li> <li>• Beautification</li> </ul>
<b>Background:</b>